LEADERSHIP WEBCAST SERIES

INNOVATION

Honeywell

JOHN WALDRON

SVP, Chief Commercial Officer

SURESH VENKATARAYALU

SVP, Chief Technology & Innovation Officer

Forward Looking Statements

This presentation contains certain statements that may be deemed "forward-looking statements" within the meaning of Section 21E of the Securities Exchange Act of 1934. All statements, other than statements of historical fact, that address activities, events or developments that we or our management intends, expects, projects, believes, or anticipates will or may occur in the future are forward looking statements. Such statements are based upon certain assumptions and assessments made by our management in light of their experience and their perception of historical trends, current economic and industry conditions, expected future developments, and other factors they believe to be appropriate. The forward-looking statements included in this presentation are also subject to a number of material risks and uncertainties, including but not limited to economic, competitive, governmental, technological, COVID-19 public health factors or impacts of the Russia-Ukraine conflict affecting our operations, markets, products, services, and prices. Such forward-looking statements are not guarantees of future performance, and actual results, and other developments, including the potential impact of the COVID-19 pandemic, the Russia-Ukraine conflict, and business decisions may differ from those envisaged by such forward-looking statements. Any forward-looking plans described herein are not final and may be modified or abandoned at any time. We identify the principal risks and uncertainties that affect or performance in our Form 10-K and other filings with the Securities and Exchange Commission.

100+ YEARS OF TRANSFORMING INDUSTRIES

100+ YEARS OF INNOVATION AT HONEYWELL

LAST 10 YEARS
DELIVERED WHAT THE WORLD NEEDED THE MOST

INDUSTRIAL TO SOFTWARE INDUSTRIAL SHIFT


EVOLUTION
AIRCRAFT TECHNOLOGIES
CONNECTED COCKPIT


EVOLUTION
BUILDING TECHNOLOGIES
CONNECTED BUILDINGS

EVOLUTION

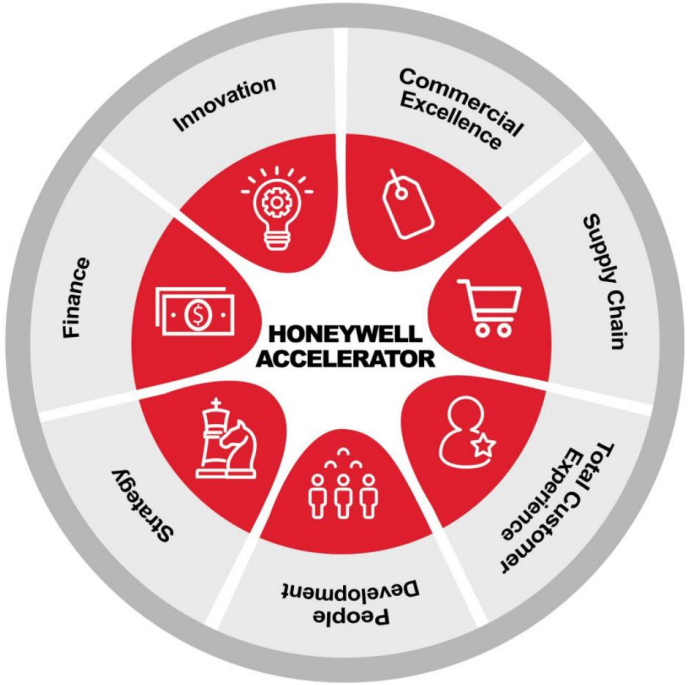
WAREHOUSE AUTOMATION

CONNECTED DISTRIBUTION CENTER


EVOLUTION
INDUSTRIAL PROCESS SOLUTIONS
CONNECTED PLANT

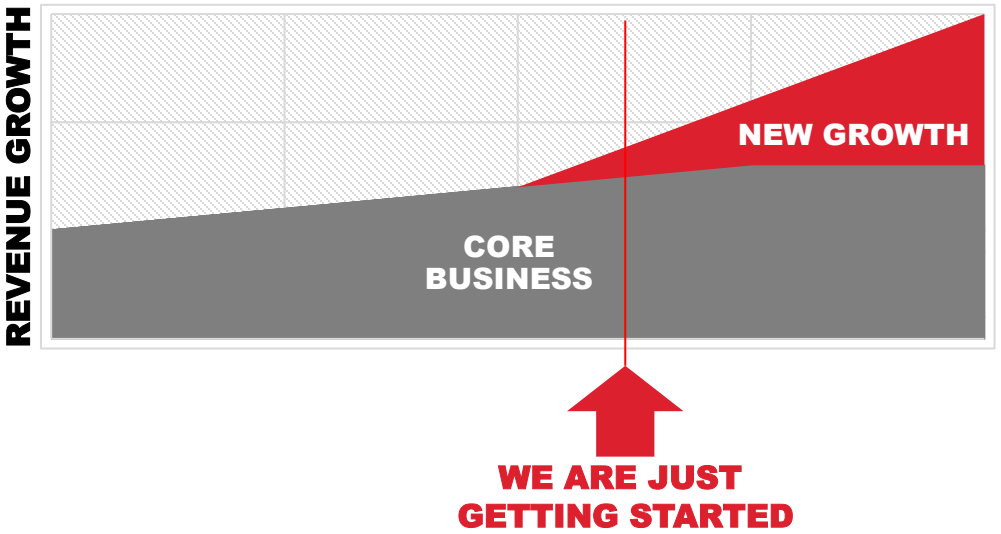
TWO-PRONGED APPROACH TO DRIVE INCREMENTAL GROWTH

HONEYWELL ACCELERATOR



Foundational operating model driving new, breakthrough offerings to our markets

TRANSFORMATIONAL GROWTH FRAMEWORK



Big, bold and disruptive ideas supporting upgraded long-term organic growth algorithm

Previous Long-Term Target	Updated Long-Term Target
3% - 5% Organic Sales Growth	4% - 7% Organic Sales Growth

60% OF NEW PRODUCT R&D CURRENTLY TARGETING ESG OFFERINGS

*Available through the Honeywell Partnership Ecosystem

Methodology for identifying ESG-oriented solutions is available at investor.honeywell.com (see "[ESG/ESG Information/Identification of ESG-Oriented Offerings]")

TO DRIVE INCREMENTAL AND BREAKTHROUGH GROWTH
HONEYWELL INNOVATION PLAYBOOK – "GM TOOLKIT"

1

STRATEGY

Do you have clear well etched strategy to focus on innovation growth vectors beyond core?

2

NPI PORTFOLIO

Do you constrain core to fund BTI, brand new, and software? Do you rapidly pivot and make portfolio decisions frequently?

THE RECIPE FOR INNOVATION

The Eight Essentials of Innovation serve as an important guidepost

3

VALUE PROP

Do you understand the unique value we are enabling for our customers?

4

BUSINESS MODEL

Are you pursuing opportunities that provide services and the potential for recurring revenue?

5

NPI MACHINERY

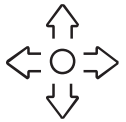
Are we validating solutions early with our customers through regular and incremental engagements / delivery? Leveraging Z21

6

TECHNOLOGY

Do you have differentiated IP / compelling technology roadmaps to win, gain market share, and drive better pricing and margins?

7



COMMERCIALIZE

Do you have clear commercialization plan tracking pipeline, orders, training, win rates, and tracking revenue say / do?

8

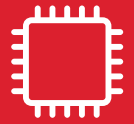
TALENT

Do you have talent strategy well aligned with business strategy and innovation plan?

THESE SKILLS ARE ALL CONTAINED IN HONEYWELL ACCELERATOR

TOP
10
TECHNOLOGY BETS

HONEYWELL NEXT FRONTIER

Energy Storage Green Fuels Plastic Circularity Blue / Green Hydrogen Refrigerants / Membranes Carbon Capture and Storage Carbon Emission Plastic Recycling	5G Wifi6 GPS / GNSS Denied Nav	Drug Delivery Remote Patient Monitoring Respiratory	Nano Materials Graphene Pharma Packaging Anti-Viral Materials Battery Electrolyte	Zero Trust Security Blockchain
 **CLEAN ENERGY AND SUSTAINABILITY**	 **FUTURE OF CONNECTIVITY**	 **MEDTECH**	 **NEXT GEN MATERIALS**	 **TRUST ARCHITECTURE**
 **DISTRIBUTED INFRASTRUCTURE**	 **NEXT GEN COMPUTER**	 **NEXT GEN SENSORS**	 **METAVERSE / WEB 3.0**	 **APPLIED AI & AUTONOMY**
Hybrid / Multi Cloud Smart Edge	Quantum Custom Chipset	Lab-on–chip Waveguide Chip scale Spectrometer Gyroscopes LIDAR Radar	Digital Twin AR / VR Wearables	Urban Logistics / Taxi Robotics ASRS / MFC Intelligent Automation Edge AI Machine Vision Speech Recognition Autonomous Controls

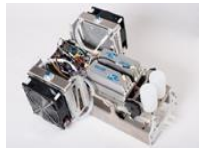
BREAKTHROUGH INNOVATIONS
PROGRESSION ON INNOVATION STRATEGY

EARLY RESEARCH

CARBON EMISSIONS MONITORING AND REPORTING

BLUE AND GREEN HYDROGEN

ADVANCED PLASTICS AND RECYCLING



SOLID STATE FUEL FOR FUEL CELLS

MICRO FULFILLMENT CENTER

BUILDING PERFORMANCE SERVICES

BREAKTHROUGH INITIATIVES

TAM >$80B

ELECTRIC PROPULSION

LIFE SCIENCES

ENERGY STORAGE

SUSTAINABLE CITIES

HEALTHCARE

CONNECTED WORKER AND SOFTWARE

GRADUATION TO BUSINESS UNITS

TAM >$500B

HONEYWELL FORGE

SUSTAINABLE TECHNOLOGY SOLUTIONS

UAS / UAM

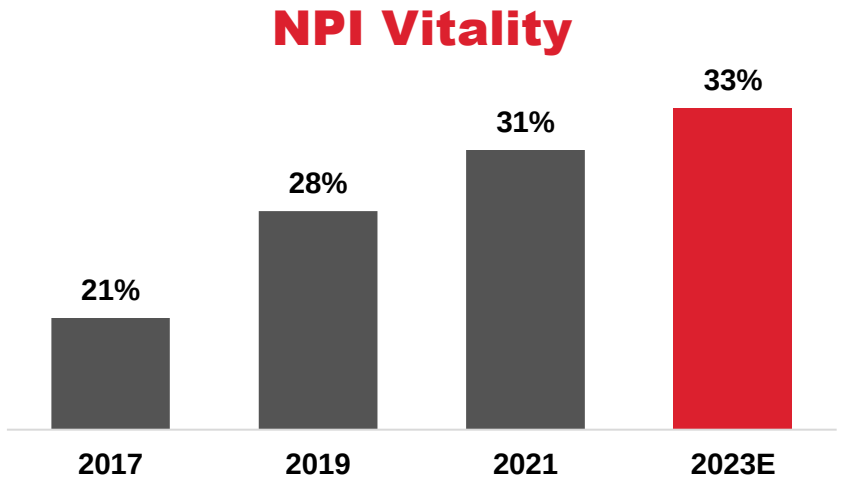
SUSTAINABLE BUILDING TECHNOLOGIES

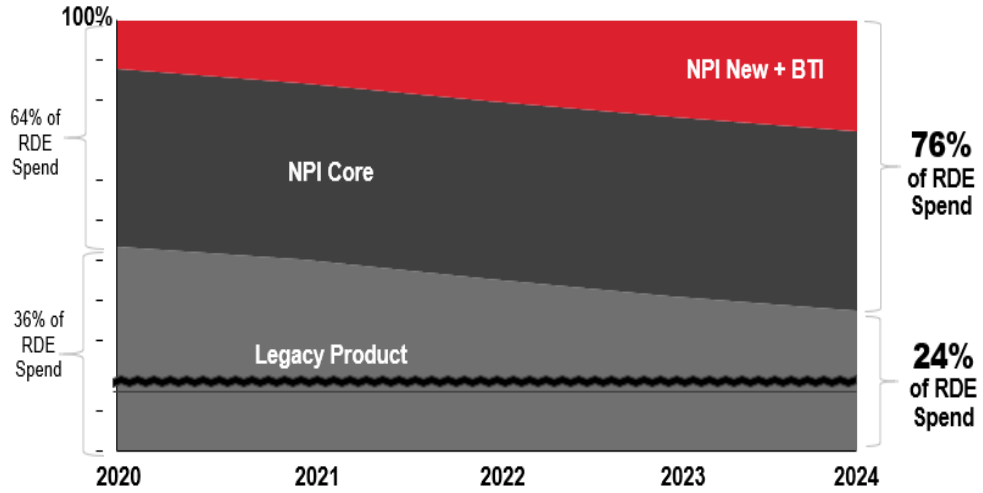
CYBER SECURITY – CONNECTED CYBER

QUANTINUUM

MARKET READINESS

BREAKTHROUGH INNOVATIONS
WE ARE INCUBATING GROWTH BENDERS





NEW INNOVATIONS CONTRIBUTED NEARLY $1.3B OF GROWTH IN 2021 ALONE

HONEYWELL
IS WINNING ACROSS CORE TECHNOLOGY THEMES

CONTROLS AND AUTONOMY

Lillium Selects Honeywell's Integrated Avionics and Fly-By-Wire Technology for Regional Air Taxi

Phillips 66 Adopts Honeywell Tech to Remotely Monitor Operations

SOFTWARE AND DIGITIZATION

Island Health Consolidated Multiple Sites into Central Infrastructure via Networking and Virtualization

Arbor Pharmaceuticals Adopts Change Control Quality Management System

SUSTAINABILITY

Whole Foods Adopts Honeywell Technology to Reduce Carbon Footprint at U.S. Stores

Duke Energy to Field Test New Flow Battery Technology


Honeywell

JOHN WALDRON

SENIOR VICE PRESIDENT AND CHIEF COMMERCIAL OFFICER

John Waldron is Senior Vice President and Chief Commercial Officer.

In this role, he has broad responsibilities to drive organic growth by enhancing Honeywell's global sales and marketing capabilities.

Previously, John was President and CEO of Honeywell's Safety and Productivity Solutions business, leading the development and sales of technologies to keep more than half a billion workers safe and productive. He has also held other leadership roles with increasing responsibility at Honeywell, including President of Sensing and Productivity Solutions, President of Honeywell Scanning and Mobility (HSM), and Vice President and General Manager of the Americas for HSM.

As Vice President of Global Marketing for HSM, John was responsible for the overall direction and execution of the marketing function and served as Marketing Integration Leader for the acquisitions of Hand Held Products, Metrologic Instruments, and EMS Technologies.

John began his career as an electrical engineer and then held several sales and marketing leadership positions in Honeywell Security Group and the software industry.

John earned an MBA from the University of Notre Dame and a bachelor's degree in electrical engineering from the University of Dayton.

SURESH VENKATARAYALU

SENIOR VICE PRESIDENT, CHIEF TECHNOLOGY AND INNOVATION OFFICER

Suresh Venkatarayalu is Senior Vice President, Chief Technology and Innovation Officer Honeywell, where he is the driving force behind the company's disruptive technologies, innovative product development, and global R&D efforts. A transformative and visionary leader, he successfully merges technology and business to establish the foundation for significant company growth.

Suresh brings a unique global perspective to business operations with a deep understanding of market needs. As CTIO for Honeywell, he leads global research, the development of innovative new applications, product engineering, and breakthrough technologies to drive organic growth.

He is responsible for program execution of all Enterprise Transformation work, spearheading Honeywell's Project Solutions Transformation, Enterprise Process Transformation delivering consistent Global Design Model and the deployment and convergence of the enterprise system of record.

Suresh is passionate about cultivating strong relationships with key business stakeholders, industry partners, and colleagues. An inclusive and trusted leader, he enjoys helping fellow leaders evolve in their roles, and actively mentors young professionals who represent the future of Honeywell.

His career began in Aeronautical Development Agency (Under Dept of Defense Research and Development, India) as an Aerospace engineer. He joined Honeywell in 1995 as a software & systems engineer for Aerospace and then held a series of engineering and IT leadership positions. In his previous roles as CTO for our former Automation and Control Solutions business group and as President of Honeywell Technology Solutions (HTS), he was responsible for more than half of Honeywell's global engineering & technology design hub based out of emerging growth centers.

Suresh's professional history is complemented by an Executive MBA from the Indian Institute of Management and a Bachelor of Engineering degree in Computer Science from Bharathidasan University, India.